### AUDUBON PUBLIC SCHOOL DISTRICT BOARD OF EDUCATION 2021-2022 BUDGET MAY 5, 2021

Andrew P. Davis, Superintendent of Schools

Deborah Roncace, School Business Administrator & Board Secretary



### District Mission & Board Goals

Mission Statement: In partnership with our students, families, and communities, the Audubon Public Schools will educate all students by providing motivating and challenging learning experiences embedded in technology that prepare them to achieve the New Jersey Student Learning Standards at all grade levels, in a safe setting of mutual respect, in order to develop ethical, productive citizens who will contribute to the local and global community.

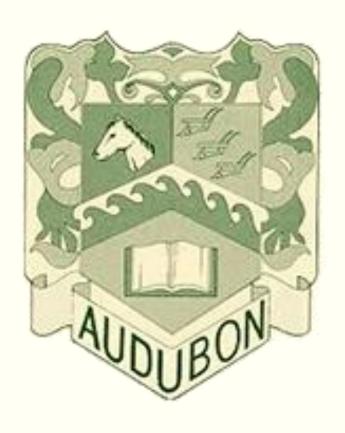
- ❖ To continue to provide equitable access to a rigorous curriculum while focusing on improving student achievement and decreasing the achievement gaps.
- ❖ To maintain a cost-effective budget that provides for educational resources, supports a preventative maintenance program, and encourages and facilitates long-range facility improvements.
- ❖ To foster a positive school climate and culture in order to positively impact student motivation, engagement, and achievement.

### 2021-2022: Budget Calendar



- December 2020 through February 2021 Meetings with Administrative Team and Individual Budget Managers
- December 2020 through April 2021 Meetings with Board of Education Operations Sub-Committee
- February 23, 2021 Governor Murphy's Budget Address
- February 25, 2021 Release of State Aid Figures
- March 17, 2021 Board Meeting Approval of Budget for Submission to Camden County Office of Education
- April 19, 2021 Formal Approval Received from the County Office
- May 5, 2021 Public Hearing on 2021-2022 Budget and Tentative Board Approval

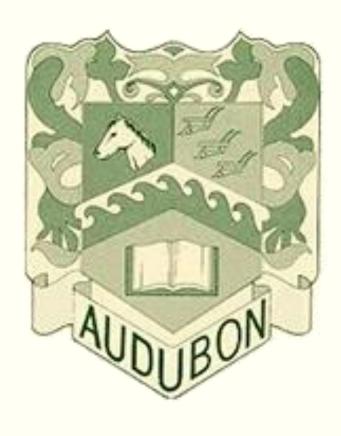
### 2020-2021: Looking Back



### ➤ Academic & Program Improvements

- > Curriculum Purchases
  - PreK-5 Mathematics
  - World Language Resource French (AHS)
  - ➤ On-Line Resources (CARES)
- Curriculum Review Cycle
  - > Year III (e.g. Dance Curriculum & World Language)
  - Curriculum Maps (Multiple Grade &/or Content Areas)
- ➤ Course Recovery AHS (ESSER)
  - Special Education Supports
  - Extended School Day (SE & GE)
  - Student Portfolio Supports

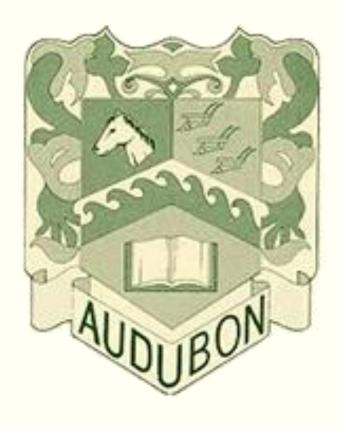
### 2020-2021: Looking Back



### ➤ Academic & Program Improvements (continued)

- Instructional Council
  - ➤ Initial Equity Conversations with Rowan University
  - ➤ Math Resource Training (PK-5)
  - ➤ Technology Exposure & Training (PK-12)
- Staffing Supports
  - Academic Coaches Pilot @ AHS
  - Custodians AM & PM (CARES)
  - ➤ Increased PT BSI to 0.87 FTE (CARES)
  - ➤ Increased PT Counselor to 0.87 FTE (CARES)
  - ➤ Special Education Teacher @ HAS 0.87 FTE
  - ➤ Technology Coordinator 1.0 FTE
- > 2021 Summer Bridge K-4 (ESSER)

### 2020-2021: Looking Back



### ➤ COVID-19 Mitigation (CARES, ESSER, FEMA)

- ➤ Cleaning Supplies (hand sanitizer, electrostatic sprayers, wipes, etc.)
- Desk Shields
- > PPE (facemasks, face shields, gloves)
- > Signage
- > Staffing (AM & PM)
- > Temporal Thermometers

#### > Facilities

- > AHS A-Wing Elevator (Emergency Aid)
- ➤ Brick Work & Pointing @ HAS
- > Bus Purchase
- ➤ Riding Mower Purchase
- Security Upgrades (e.g. 2-Way Radios)
- ➤ Track Remediation and Replacement (June/July 2021)
- Water Bottle Stations (additional throughout District)

#### > Financial

➤ Insurance Deferral Paid 2 Months — Up to Date

## Robust Budgeting Practices: Examples

- Cost Effective Health Benefits
- Curriculum Revision Cycle
- Evergreen Technology
- Fund Balance
- Reserves (Emergency, Maintenance & Capital)
- Manageable Contracts & Salary Guides
- Strong Special Education Programs



# Audubon Public School District: Saving Efforts



#### Shared Services

- Camden County Education Services Commission
- Educational Services Commission of New Jersey
- Fuel & Maintenance (Electrical) through Collingswood
- Property Insurance through JIF BCIP
- Technology Tier IV Support
- Trash Removal through Audubon Borough
- Y.A.L.E. Classroom and Room Rental Space (Mansion)
- Out-of-District Placement Monitoring
- Minimizing Redundancy in Purchases (e.g. online licenses, consumables, etc.)
- Transportation (District Buses & Busing)
- Rethinking Technology (e.g. Annotate vs Interactive Whiteboards, Laptops versus Desktops)
- Administrative & District Staff Restructuring

# Budget Development Considerations: Expenditures Beyond District Control

- > Contracted Services
- **>** Enrollment
- > Salaries & Benefits
- ➤ Utilities (Gas & Electric)
- > Transportation
  - > Buses
  - Diesel Fuel for Buses
- > Tuition
  - > Choice
  - > Homeless & DCP&P
  - > Sending-Receiving
  - Special Education



# 2021-2022: Budget Summary

Fund	2020-2021	2021-2022	Monetary (\$) Increase (Decrease)	Percentage (%) Increase (Decrease)
General	\$24,904,396	\$25,363,849	\$459,453	1.84
Special Revenue	\$1,220,884	\$1,543,013	\$324,129	26.55
Debt Service	\$928,300	\$920,200	(\$8,100)	(0.87)
Total Budget	\$27,053,580	\$27,829,062	\$775,482	2.87

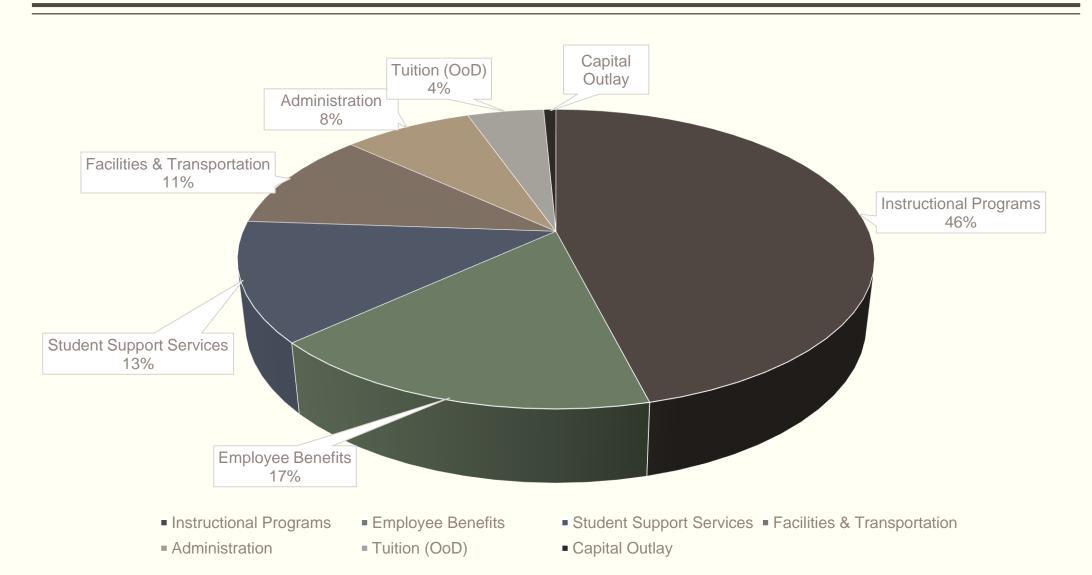
# 2021-2022: Analysis of Revenues

Function	2020-2021	2021-2022	Monetary (\$) Increase (Decrease)	Percentage (%) Increase (Decrease)
Local Tax Levy	\$12,614,886	\$12,867,184	\$252,298	2.00
State Aid	\$9,171,419	\$9,629,271	\$457,852	4.99
Tuition	\$2,438,200	\$2,326,515	(\$111,685)	(4.58)
Miscellaneous  • Does not include adjustment for prior year encumbrances	\$288,500	\$230,235	(\$58,265)	(20.20)
Fund Balance	\$150,000	\$275,000	\$125,000	83.33
SEMI (Medicaid Reimbursement)	\$38,991	\$35,644	(\$3,347)	(8.58)
Total	\$24,904,396 •	\$25,363,849	\$459,453	1.84

# 2021-2022: Analysis of Expenditures

Function	2020-2021	2021-2022	Monetary (\$) Increase (Decrease)	Percentage (%) Increase (Decrease)
Instructional Programs	\$11,469,707	\$12,056,646	\$586,939	5.12
Employee Benefits	\$4,269,450	\$4,515,735	\$246,285	5.77
Student Support Services	\$3,217,226	\$3,208,721	(\$8,505)	(0.26)
Facilities & Transportation	\$2,659,959	\$2,489,730	(\$170,229)	(6.39)
Administration	\$1,950,552	\$1,881,490	(\$69,062)	(3.54)
Tuition (Out of District)	\$1,153,045	\$1,046,279	(\$106,766)	(9.26)
Capital Outlay	\$184,457	\$165,248	(\$19,209)	(10.41)
Total	\$24,904,396	\$25,363,849	\$459,453	1.84

# 2021-2022: Analysis of Expenditures



## 2021-2022 Budget Impact on Audubon Taxpayer

Increase in Tax Levy: General Fund=	\$244,547	
Increase in Tax Levy: Debt=	(\$8,100)	
Total Tax Levy Increase=	\$236,447	
2021 Ratables=	\$711,771,640	

The 2021-2022 proposed budget represents an increase of \$0.0367 per \$100.00 of assessed value.

For a home assessed at \$209,000, this equates to an increase of \$76.80 for the year.

(\$209,000/\$100) X \$0.0367 = \$76.80

The tax increase equates to about \$ 6.40 per month or \$1.48 per week.



#### **District Initiatives**

- > Create Once, Publish Everywhere (COPE) Communication System
  - Website and Facebook, Instagram, & Twitter
  - > School Messaging Phone and Email Alerts
  - > Smart Phone Application
  - District Updates (aka Digital Postcards)
  - Digital Backpack Mail
- ➤ CARE Solace Alliance (ESSER)

#### **Technology Initiatives**

- Interactive TVs
  - ➤ Grade 1
  - District Wide Grade Levels TBD (ESSER)
- Instructional Technology
  - Annotate (AHS)
  - EdPuzzle (District)
  - GoFormative (MAS)
- ➤ Touch Devices HAS (ESSER)



### **Academic Improvements**

- ➤ Course Expansion Investigation (AP, CTE, Dual Credits, Internships)
- > Curriculum Purchases:
  - Mathematics Student Resources (Textbooks)
    - Grades 6 through 8
    - Geometry
    - Algebra II
  - Science Virtual Simulation Program (Gizmos or Labster)
  - ➤ World Language Student Resources AHS (Textbooks) Spanish
- ➤ Curriculum Review & Writing (Year 4)
- Professional Development Activities
  - ➤ Mathematics Pedagogy (PK-5)
  - ➤ Mathematics Resource Review (Grade 6 & AHS)
  - > Rowan University Equity Initiative Year 1 of 3
  - Sustained Job Embedded Technology Exposure & Training
- > Pre-school Expansion Aid (Continue to Investigate)



### **Staffing Supports**

#### > NEW

- ➤ Mathematics Coach PK-8 (1.0 FTE)
- ➤ Instructional Aide (HAS) Library Media Center (0.87 FTE)
- ➤ Occupational Therapist (0.80 FTE) Changed from Contracted Services

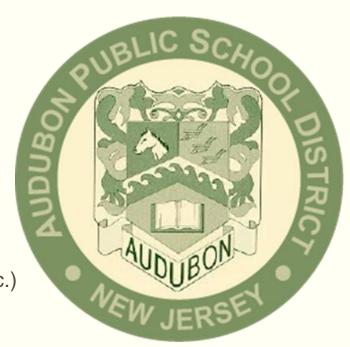
### > Expanded

- FT 10 Month Administrative Assistant of Maintenance & Grounds to FT 12 Month
- > P/T (0.87 FTE) Teacher of World Language & ESL to FT (1.0 FTE)
- > P/T (0.82 FTE) BSI HAS to P/T (0.87 FTE)



#### **Facilities**

- > HVAC Upgrades AHS (ESSER)
- ➤ LED Lighting Upgrade District Wide (Grant)
- ➤ School Safety
  - Purchase of additional cameras (MAS)
  - ➤ Alignment of Key Fob System Across the District
  - > Other
- ➤ COVID-19 Related Items (ESSER)
  - ➤ Cleaning Supplies (hand sanitizer, electrostatic sprayers, wipes, etc.)
  - Desk Shields
  - > PPE (facemasks, face shields, gloves)
  - Signage
  - > Staffing (AM & PM)
  - > Temporal Thermometers



Thank you for supporting the Audubon Public School District.

